

Addendum to
Final Quality Assurance Project Plan
Former Fort Ord, California
Volume II, Appendix A
Munitions and Explosives of Concern Remedial Action
Unit 5

FORT ORD MEC INTERIM SUPPORT SATOC

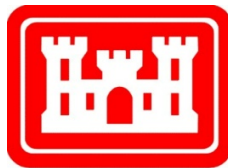
Contract Number: W9123820D0004

Delivery Order: W9123821F0077 (KEMRON TO 03)

December 2021

Draft

Prepared for



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ABBREVIATIONS AND ACRONYMS

| | |
|----------|---|
| BCT | BRAC Cleanup Team |
| BLM | Bureau of Land Management |
| BRAC | Base Realignment and Closure |
| CAP | Corrective Action Plan |
| CAR | Corrective Action Report |
| CERCLA | Comprehensive Environmental Response, Compensation, and Liability Act |
| CQCM | Contractor Quality Control Systems Manager |
| CQM | Construction Quality Management |
| DGM | Digital Geophysical Mapping |
| DQO | Data Quality Objective |
| EOD | Explosive Ordnance Disposal |
| GIS | Geographic Information System |
| HAZWOPER | Hazardous Waste Operations and Emergency Response |
| KEMRON | KEMRON Environmental Services, Inc |
| MEC | Munitions and Explosives of Concern |
| MMRP | Military Munitions Response Program |
| MRA | Munitions Response Area |
| PE | Professional Engineer |
| PWS | Performance Work Statement |
| QA | Quality Assurance |
| QAPP | Quality Assurance Project Plan |
| QC | Quality Control |
| RCA | Root Cause Analysis |
| SSDM | Site Specific Data Manager |
| SUXOS | Senior Unexploded Ordnance Supervisor |
| USACE | United States Army Corps of Engineers |
| UXO | Unexploded Ordnance |
| UXOQCS | Unexploded Ordnance Quality Control Specialist |
| UXOSO | Unexploded Ordnance Safety Officer |

EXECUTIVE SUMMARY

This document is the Unit 5 Addendum to the Final Quality Assurance (QA) Project Plan (QAPP), Former Fort Ord, California, Volume II, Appendix A, Munitions and Explosives of Concern (MEC) Remedial Action referred to as the MEC QAPP (KEMRON, 2016). This document is also referred to as the MEC QAPP Unit 5 Addendum. This document has been prepared in support of the United States Army Corps of Engineers (USACE), Sacramento District, as part of the ongoing Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA) remedial actions at the former Fort Ord, Monterey, California, contract number W9123820D0004. This Addendum addresses changes to the MEC QAPP Worksheets that apply to the remedial action in Unit 5 within the Impact Area Munitions Response Area (MRA), such as identifying the current project personnel, organizational structure, and emergency contacts. KEMRON Environmental Services, Inc. (KEMRON) will follow technical procedures and standards, including quality control procedures, described in the MEC QAPP as directed by USACE. This document is intended for use by field operators, supervisors, data managers, and other technical experts responsible for implementing and coordinating field activities in Unit 5 only. The MEC QAPP may be found in the Fort Ord Cleanup Administrative Record, Document Number OE-0884A.

The organizational structure shown on Figure 1-1 meets the requirements of the Performance Work Statement (PWS) and is applicable to the project organization throughout this document. It should be noted that the PWS for the contract did not include the Contractor Quality Control (QC) Systems Manager (CQCSM) position. The Unexploded Ordnance (UXO) Quality Control Specialist (UXOQCS) will assume all of the responsibilities of the CQCSM. Additionally, the responsibilities of the MEC Remediation Manager will be assumed by the KEMRON Project Manager. The Points of Contacts listed in Attachment D are the appropriate contacts for the planned Unit 5 remedial action.

Procedures for the collection, transfer, verification, validation, and storage of field data have evolved since the publication of the MEC QAPP (KEMRON, 2016). Contractor and subcontractor company names should be disregarded. Personnel involved with the data collection, transfer, analysis, verification, validation, and storage activities performed in accordance with the MEC QAPP Unit 5 Addendum are shown in Figure 1-1. The Base Realignment and Closure (BRAC) Geographic Information System (GIS) Specialist / Military Munitions Response Program (MMRP) Database Administrator is responsible for data management procedures and data validation. All personnel involved in data collection, transfer, analysis, verification, validation, and storage activities will coordinate with the BRAC GIS Specialist / MMRP Database Administrator to ensure data quality and project objectives are met.

The List of Changes shows the QAPP Worksheet updates for the Unit 5 remedial action.

LIST OF CHANGES

| MEC QAPP Section | MEC QAPP Unit 5 Addendum Section | QAPP Worksheet Update |
|---|---|--|
| Section 1.1 Title and Approval Page | Section 1.1 Title and Approval Page | Updated Title and Approval Page (QAPP Worksheets #1 and #2) |
| Plans and Reports from Previous Investigations Relevant to this Project | Section 1.0 | Listed reports relevant to Unit 5. |
| Section 1.2 Project Organization and QAPP Distribution | Section 1.2 Project Organization and QAPP Distribution | Updated Figure 1-1 Project Organization and QAPP Distribution chart with current Unit 5 remedial action personnel (QAPP Worksheets #3 and #5) |
| Section 1.3 Personnel Qualifications and Sign-off Sheet | Section 1.3 Personnel Qualifications and Sign-off Sheet | Updated QAPP Worksheet #4, #7, and # 8 with current Unit 5 remedial action personnel listed by supporting organization |
| Section 1.4 Communication Pathways | Section 1.4 Communication Pathways | Updated QAPP Worksheet # 6 with current Unit 5 remedial action roles and personnel |
| Section 1.5 Project Planning Session Summary | N/A | No update to QAPP Worksheet # 9 |
| Section 2.1 Conceptual Site Model | N/A | No update to QAPP Worksheet # 10 |
| Section 2.2 Data Quality Objectives | Section 2.2 Data Quality Objectives | Added to QAPP Worksheet #11 which MRA Units and Bureau of Land Management (BLM) Areas have undergone remedial action since publication of Final QAPP |
| Section 2.3 Measurement Performance Criteria | N/A | No update to QAPP Worksheet # 12 |
| Section 2.4 Secondary Data Uses and Limitations Table | N/A | No update to QAPP Worksheet # 13 |
| Section 2.5 Project Tasks and Schedule | N/A | No update to QAPP Worksheets #14 and #16 |
| Section 2.6 Project Action Limits and Laboratory-Specific Limits | N/A | QAPP Worksheet #15 is not applicable to surface or subsurface MEC Removal or Digital Geophysical Mapping (DGM) |

| MEC QAPP Section | MEC QAPP Unit 5 Addendum Section | QAPP Worksheet Update |
|---|---|---|
| Section 3.0 Sample Design | N/A | No update to Section QAPP Worksheets #17 and #18 |
| Section 4.0 Sampling Requirements | N/A | No update to Section QAPP Worksheets # 19, #30, #20, #21, and #22 |
| Section 5.0 | N/A | No update to Section QAPP Worksheets #23, #24, #25, #26, #27, and #28 are not applicable to surface or subsurface MEC Removal of DGM |
| Section 6.1 Project Documents and Records Table | N/A | No update to QAPP Worksheet #29 |
| Section 6.2 Assessments and Corrective Action | Section 6.2 Assessments and Corrective Action | No update to Worksheets #31, #32, and #33; however, notes are being added for clarification. |
| Section 6.3 Data Verification and Validation Inputs | N/A | No update to QAPP Worksheet #34 |
| Section 6.4 Data Verification Procedures | N/A | No update to QAPP Worksheet #35 |
| Section 6.5 Data Validation Procedures | N/A | No update to QAPP Worksheet #36 |
| Section 6.6 Data Usability Assessment | Section 6.6 Data Usability Assessment | Update to QAPP Worksheet #37 reflecting current Unit 5 remedial action personnel responsible for participating in the data usability assessment preparation or review |

1.0 PROJECT MANAGEMENT

Update to MEC QAPP Section 1.0 QAPP Worksheets #1 and 2, Figure 1-1 Organizational Structure, Worksheets # 3 and 5, Worksheets #4, 7, & 8, and Worksheet #6.

1.1 Title and Approval Page (QAPP Worksheets #1 and 2)

| | |
|-----------------|--|
| Site Name | Fort Ord Impact Area Munitions Response Area Unit 5 |
| Site Location | Former Fort Ord, California |
| Document Title | Addendum to Final Quality Assurance Project Plan, Former Fort Ord, California, Volume II, Appendix A, Munitions and Explosives of Concern Remedial Action Unit 5 |
| Contract Number | W9123820D0004 |

Investigative Organization

AUTHOR SIGNATURE

Margaret Sheatzley
Cedar Bend Consultants, Technical
Writer/Editor

Date

REVIEW SIGNATURES

Steve Crane, P.E., F.SAME
KEMRON Project Manager

Date

Brad Olson
KEMRON Senior Unexploded
Ordnance Supervisor

Date

CONTRACTING ORGANIZATION

Curtis Payton
USACE Project Manager

Date

Plans and reports from previous investigations relevant to this project:

| Title | Company | Date | AR# |
|---|-------------------------|--------------|------------|
| Final 4' OE Removal Action Report Inland Range Contract Former Fort Ord, California Site OE-15 (Roads and Trails) | USA Environmental, Inc. | 1997 | OE-0316 |
| Final After Action Report 100% Grid Sampling Inland Range Contract Former Fort Ord, California Site OE-15B | USA Environmental, Inc. | 2000 | OE-0287A |
| Final Remedial Action Completion Report Site 39 Inland Ranges Habitat Reserve Former Fort Ord, California | ITSI Gilbane | Updated 2014 | RI-047C |
| MRS-BLM Units 7, 10, and 33 MEC Remedial Action Technical Memorandum Former Fort Ord, California | Gilbane | 2015 | OE-0842 |
| Final DGM Survey of Vernal Pond 21 at Former Fort Ord Monterey, California | USACE | 2021 | OE-1003 |

1.2 Project Organization and Distribution
(QAPP Worksheets #3 & 5)

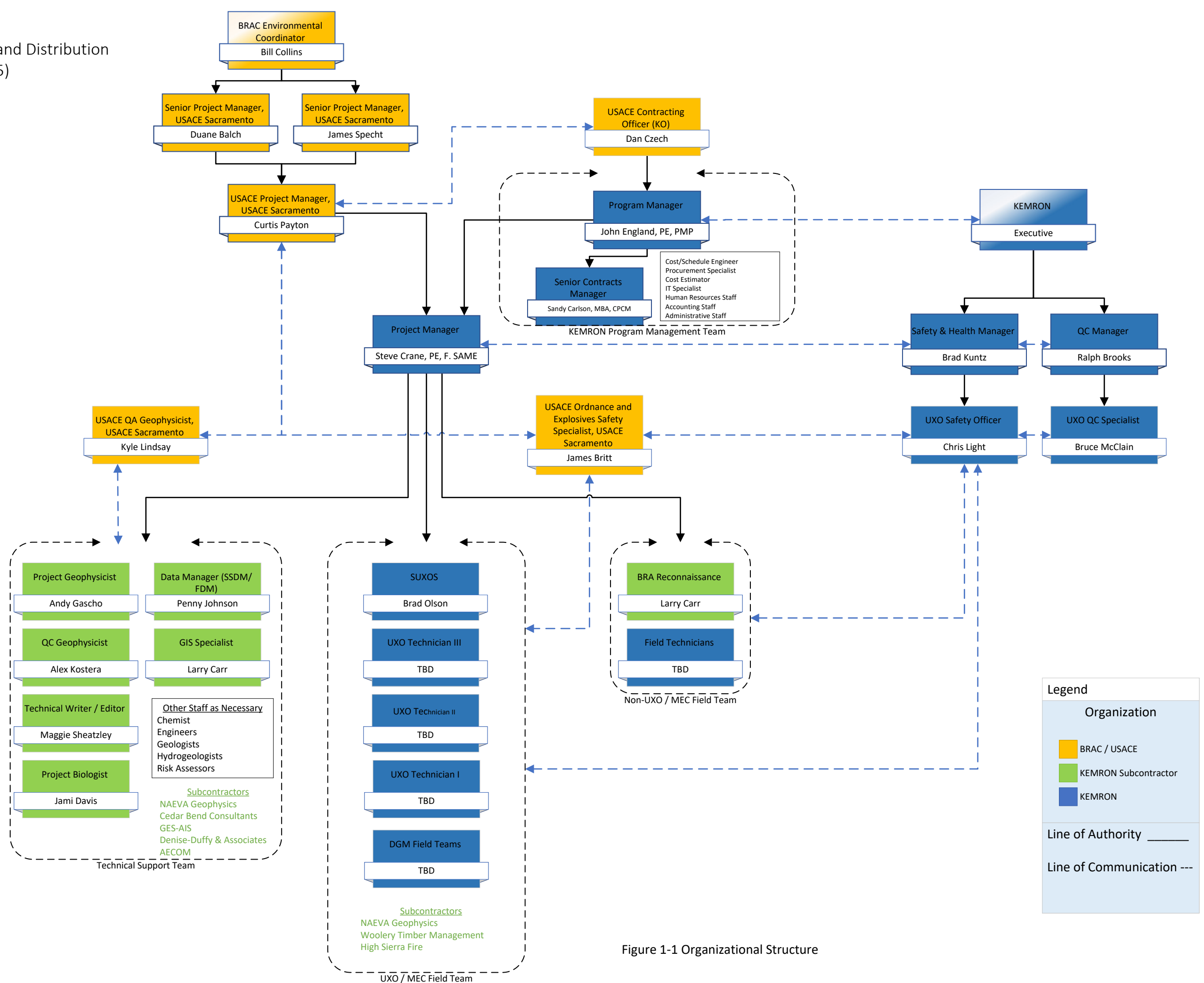


Figure 1-1 Organizational Structure

1.3 Personnel Qualifications and Sign-off Sheet (QAPP Worksheets #4, 7, & 8)

Organization: KEMRON

| Name | Project Title/Role | Education/Experience | Specialized Training | Signature/Date |
|---------------|---------------------------------------|---|--|----------------|
| Ralph Brooks | QC Manager | AS Military Technology, BS General Studies, 46 years of combined military and MMRP with Senior UXO Supervisor (SUXOS), UXOQCS, project and program management experience | Naval Explosive Ordnance Disposal (EOD) School, Hazardous Waste Operations and Emergency Response (HAZWOPER), Construction Quality Management (CQM) | |
| Sandy Carlson | Director of Contracts and Procurement | MBA, Business Concentration, Averett University BBA, Accounting Concentration Averett University AA, Accounting and Business, College of DuPage. 20+ years of contract management experience | CPCM, (Certified Professional Contracts Manager) NCMA Master's Certificate in Government Contracting, ESI International / GWU School of Business and Public Management | |

| Name | Project Title/Role | Education/Experience | Specialized Training | Signature/Date |
|--------------|--|--|--|----------------|
| Steve Crane | Project Manager (Including the MEC Remediation Manager responsibilities) | MS Civil and Environmental Engineering, BS Civil Engineering, 40 years of combined experience in environmental engineering, project management, program management, and business unit management; Previous Project Manager (2015-2020) for the \$87 million Fort Ord MEC Removal and Soil Remediation WERS task order (KEMRON) and the \$60 million Fort Ord MEC Removal and Soil Remediation WERS task order (Gilbane, 2010-2014) | Registered Civil Engineer (Professional Engineer) [PE] {Arizona} USACE; Architect - Engineer (A-E) Contracting Short Course, USACE-Huntsville; Program for Manager Development, Univ. of North Carolina – Chapel Hill Graduate Business School | |
| John England | Program Manager | BS Civil Engineering with 20 years of experience in Program Management for environmental and MEC investigation and remediation. Program Manager for MEC clearance at Ft Ord since 2010 under three contracts. | Registered Civil Engineer with PE in Colorado. Project Management Professional since 2009. | |
| Brad Kuntz | Safety and Health Manager | BS Environmental Science, 23 years overall experience in industry | Certified Industrial Hygienist, Certified Safety Profession, Certified Hazardous Materials Manager, Safety Management Specialist | |

| Name | Project Title/Role | Education/Experience | Specialized Training | Signature/Date |
|---------------|--|---|---|----------------|
| Bruce McClain | UXOQCS (including the CQCSM responsibilities) | DDESB TP-18-Qualified UXOQCS, 35 years of EOD and UXO experience | Naval EOD School, USACE CQM, HAZWOPER, HAZWOPER Supervisor, 30-Hour Construction Safety, 10-Hour Construction Safety | |
| Brad Olson | SUXOS | DDESB TP-18-Qualified SUXOS, 35 years of EOD and UXO experience | Naval EOD School, USACE CQM, HAZWOPER, HAZWOPER Supervisor, 30-Hour Construction Safety, 10-Hour Construction Safety | |

Organization: Cedar Bend Consultants, LLC

| Name | Project Title/Role | Education/Experience | Specialized Training | Signature/Date |
|------------------|----------------------------|--|----------------------|----------------|
| Maggie Sheatzley | Technical Writer/Editor | BS Marine Engineering 6 Years MMRP Experience | HAZWOPER | |

Organization: GES-AIS

| Name | Project Title/Role | Education/Experience | Specialized Training | Signature/Date |
|------------|--------------------|---|----------------------|----------------|
| Larry Carr | (GIS) Specialist | BS Geology, 21 years of experience in GIS (26 years overall experience in industry) | HAZWOPER | |

Organization: NAEVA Geophysics, Inc

| Name | Project Title/Role | Education/Experience | Specialized Training | Signature/Date |
|---------------|-----------------------------------|--|---|----------------|
| Penny Johnson | Site Specific Data Manager (SSDM) | BS Geology, 20 years of MMRP geophysics experience, 15 years database management experience on MMRP projects | Microsoft Access, Intermediate/SQL, Oasis Montaj, Geophysical Data Processing for UXO, HAZWOPER | |

Organization: Denise Duffy & Associates

| Name | Project Title/Role | Education/Experience | Specialized Training | Signature/Date |
|------------|--------------------|---|--|----------------|
| Jami Davis | Project Biologist | BS Earth Systems Science and Policy – California State University of Monterey Bay; Senior Environmental Scientist / GIS Analyst, DD&A; Staff Biologist, Zander Associates; Field Ecologist/Supervisor for the Parker Flats Burn Project, Lars Pierce/Fort Ord Reuse Authority | USFWS Federal Recovery Permit TE-091857-0: California tiger salamander and California red-legged frog; CDFW Scientific Collecting permit 801136-04: Mammals, Reptiles, Amphibians, Freshwater/ Terrestrial Invertebrates; Managing Habitats for California Red-legged Frog Workshop (Elkhorn Slough Coastal Training Program); Rare Pond Species Workshop (The Laguna Foundation); Wetland Delineation Training (Wetland Training Institute); Arctostaphylos Workshop (Jepson Herbarium); Basic Botany Workshop (Jepson Herbarium); Poaceae Workshop (Jepson Herbarium); Flora of San Luis Obispo County (Jepson Herbarium); 40 Hr HAZWOPER Certification & 8-Hr refresher; CEQA Basics Workshop (AEP) | |

Organization: AECOM, Inc

| Name | Project Title/Role | Education/Experience | Specialized Training | Signature/Date |
|--------------|----------------------|---|--|----------------|
| Andy Gascho | Project Geophysicist | MS Geophysics 19 years of MMRP geophysics experience 8 years of geophysical classification experience on 11 geophysical classification projects | Oasis Montaj Geophysical Data Processing for UXO ESTCP Geosoft UX-Analyze Training HAZWOPER 30-Hour Construction Safety | |
| Alex Kostera | QC Geophysicist | BS Geology 19 years of MMRP geophysics experience 6 years of geophysical classification experience on 6 geophysical classification projects | Professional Geologist (Virginia) Oasis Montaj Geophysical Data Processing for UXO HAZWOPER | |

1.4 Communications Pathways (QAPP Worksheet #6)

| Communication Drivers | Organization | Name | Procedure (Timing, Pathways, Documentation, etc.) |
|---|---------------------------|------------------------------|---|
| Regulatory agency interface | USACE | Curtis Payton | USACE Fort Ord Project Manager provides routine project updates to the BRAC Cleanup Team (BCT) and stakeholders, including work variances and corrective actions |
| Progress reports | KEMRON NAEVA | Steve Crane Penny Johnson | KEMRON Project Manager e-mails monthly progress reports to USACE Fort Ord Project Manager and others on the Fort Ord project delivery team; SSDM delivers daily progress reports (update maps) to the USACE Project Manager and others on the Fort Ord project delivery team while field activities ongoing |
| Stop work due to safety | KEMRON | Chris Light | UXO Safety Officer informs the KEMRON Project Manager and Health and Safety Manager of critical safety issues and develops a report. The Ordnance and Explosives Safety Specialist (OESS) and USACE Fort Ord Project Manager are informed of the issue and receive the report. Anyone can stop work if they observe an unsafe act or unsafe condition. |
| MEC QAPP and work plan variances during project execution | Cedar Bend Consultants | Maggie Sheatzley | Technical Writer/Editor submits the MEC QAPP and work plan variance to the KEMRON Project Manager for review and approval within 72 hours of the required change being identified. The KEMRON Project Manager will submit the variance to the USACE Project Manager for review and approval. Signed variances will be provided to the Fort Ord BRAC Office, regulatory agencies, and interested stakeholders, regardless of whether the change is procedural or material. |

| Communication Drivers | Organization | Name | Procedure (Timing, Pathways, Documentation, etc.) |
|---|-----------------|-------------------------------|--|
| Field Corrective Actions | KEMRON AECOM | Bruce McClain Alex Kostera | UXOQCS and QC Geophysicist (as applicable) prepare a Root-Cause Analysis (RCA), Corrective Action Request (CAR), and Corrective Action Plan (CAP). Forms are provided to the KEMRON Program QC Manager for review and approval. KEMRON Program QC Manager then provides forms to USACE Fort Ord Project Manager for review and approval. |
| EM61MK2 data and anomaly selection | AECOM | Andy Gascho | Project Geophysicist reviews DGM data and anomalies generated by NAEVA and provides the data / target list to the USACE QA Geophysicist for review and approval. |
| Blind seeding | KEMRON AECOM | Bruce McClain Alex Kostera | UXOQCS and QC Geophysicist communicate directly with USACE QA Geophysicist and USACE OESS regarding blind seeding information in accordance with the Blind Seed Firewall Plan (MEC QAPP - Attachment A). |
| QC variances | KEMRON AECOM | Bruce McClain Alex Kostera | UXOQCS and QC Geophysicist prepare (as applicable) an RCA, CAR, and CAP. Forms are provided to USACE QA Geophysicist, USACE OESS and USACE Fort Ord Project Manager for review and approval. |
| Data verification issues (e.g., incomplete records) | AECOM | Andy Gascho | Project Geophysicist prepares (as applicable) and RCA, CAR, and CAP. Forms are provided to USACE QA Geophysicist, USACE OESS, and USACE Fort Ord Project Manager for review and approval. |
| DGM data review corrective actions | AECOM | Alex Kostera | QC Geophysicist prepares (as applicable) an RCA, CAR, and CAP. Forms are provided to USACE QA Geophysicist, USACE OESS, and USACE Fort Ord Project Manager for review and approval |

2.0 PROJECT QUALITY OBJECTIVES

Update to MEC QAPP Section 2.0 QAPP Worksheet #11.

2.2 Data Quality Objectives (QAPP Worksheet #11)

Data Quality Objectives (DQOs) have been developed based on the Conceptual Site Model for potential contact with MEC described in Section 2.1 of the MEC QAPP. The DQOs described in QAPP Worksheet #11 continue to apply for the Unit 5 remedial action.

The MEC remedial action is complete in the Impact Area MRA Units 1, 2, 3, 4, 5A, 6, 7, 9, 10, 11, 12, 14, 14A, 15, 18, 19, 21, 22, 23, 25, 28, 32, 33, 34, Watkins Gate Burn Area, and Ranges 43-48 South. Remedial action remains in Impact Area MRA Units 5, 13, 17, 20, and 31. The MEC remedial action is complete in BLM Area B Units B, B-2A, B-3E, B-3E-NE, B-3W, and C. Remedial action remains in BLM Area B Unit A.

6.0 DATA MANAGEMENT AND DATA REVIEW

Update to MEC QAPP Section 6.0 QAPP Worksheets #31, 32, 33, & 37.

6.2 Assessments and Corrective Action (QAPP Worksheets #31, 32, & 33)

Worksheets #31, #32, and #33 remain applicable; however, it should be noted that the feature classes in the GIS enterprise geodatabase have been updated since the publication of the MEC QAPP. The BRAC GIS Manager maintains the current featured class list. The MMRP Database and all hosting software is now being hosted on the cloud servers by the BRAC GIS Manager. All backups and data validation are performed by the BRAC GIS Manager.

6.6 Data Usability and Assessment (QAPP Worksheet #37)

This worksheet in the MEC QAPP documents procedure that will be used to perform the data usability assessment and involves a qualitative and quantitative evaluation of the collected data to determine if the project data are of the right type, quality, quantity to support the decisions that need to be made. QAPP Worksheet #37 continues to apply for the Unit 5 remedial action.

Personnel responsible for participating in the data usability assessment preparation or review:

| Name | Position /Title | Organization | Role in Usability Assessment |
|------------------|----------------------------|---------------------|-------------------------------------|
| Curtis Payton | Project Manager | USACE Project Team | Reviewer |
| James Britt | OESS | USACE Project Team | Reviewer |
| Kyle Lindsay | QA Geophysicist | USACE Project Team | Reviewer |
| Steve Crane | Project Manager | KEMRON | Preparation |
| Brad Olson | SUXOS | KEMRON | Preparation |
| Bruce McClain | UXOQCS | KEMRON | Preparation |
| Chris Light | UXOSO | KEMRON | Preparation |
| Maggie Sheatzley | Technical Writer/Editor | Cedar Bend | Preparation |
| Larry Carr | GIS Specialist | GES-AIS | Preparation |
| Penny Johnson | Site Specific Data Manager | NAEVA | Preparation |
| Andy Gascho | Project Geophysicist | AECOM | Preparation |
| Alex Kostera | QC Geophysicist | AECOM | Preparation |

ATTACHMENT D POINTS OF CONTACT (UNIT 5 REMEDIAL ACTION)

| Emergency Services / Agency | Point of Contact | Telephone Number |
|--|--|--|
| Community Hospital of the Monterey Peninsula, Monterey, CA | Main number (24 Hours) | (831) 624-5311 |
| Salinas Valley Memorial Hospital | Main number (24 Hours) | (831) 757-4333 |
| Santa Clara Valley Medical Center (County Hospital), San Jose, CA | Main number (24 Hours) | (408) 885-5000 |
| Doctors on Duty on South Main St, Salinas | N/A | (831) 422-7777 |
| Cal-Star Air MedEvac / Reach Air (Emergency MedEvac) | Dispatch | (800) 252-5050 |
| Presidio of Monterey Fire Department | Deputy Chief David Wilcox | Emergency: 911 Station Numbers: (831) 242-7701; (831) 242-7702; (831) 242-7545 |
| Presidio of Monterey Police Department | Chief Chris Norlund | Emergency: 911 Non-Emergency Dispatch: 831-242-7851 |
| Other Agencies | | |
| Fort Ord BRAC Environmental Coordinator | William K. Collins | (831) 242-7920; (202) 815-0645 (cell) |
| Fort Ord BRAC Biologist | Bart Kowalski (Chenega) | (831) 242-7918. (832) 595-5569 (cell) |
| Fort Ord BRAC Community Relations Office | TBD (Chenega) | (831) 393-1284 |
| BLM - Fort Ord National Monument | Eric Morgan | (831) 206-2505 (cell) |
| Federal Aviation Administration | Bill Fleischer | (831) 277-0377 |
| USACE OE Safety Specialist | James Britt | (831) 521-3720 (cell) |
| USACE Fort Ord Program Manager | James Specht | (916) 557-6796 |
| USACE Fort Ord Project Manager | Curtis Payton | (831) 393-9692; (916) 267-1246 (cell) |
| Travis Air Force Base EOD | Command Post 24 Hr | (707) 424-5517 |
| 20th Chemical, Biological, Radiological, Nuclear and Explosives Command, Aberdeen Proving Ground, MD | Operations and Intelligence Center 24 Hr | (410) 306-4100 |